

2. Description of the project

(1) Purpose:

The Strategic Fund for Establishing International Headquarters in Universities¹ aims to assist each of the 20 pilot institutions selected by Japan's Ministry of Education, Culture, Sports, Science and Technology (MEXT)² to develop an "international strategy headquarters", a cross-organizational structure that reflects the particular characteristics of the institution in question, and to support the pursuit of an institution-wide, organized international agenda through formulation of an explicit international strategy accompanied by organic collaboration between different arms of the institution. The program also aims to develop leading models for international strategy that will encourage universities other than those selected to apply their own creativity and ingenuity to consideration of new approaches to international strategy.

(2) Project budget:

¥500 million per year

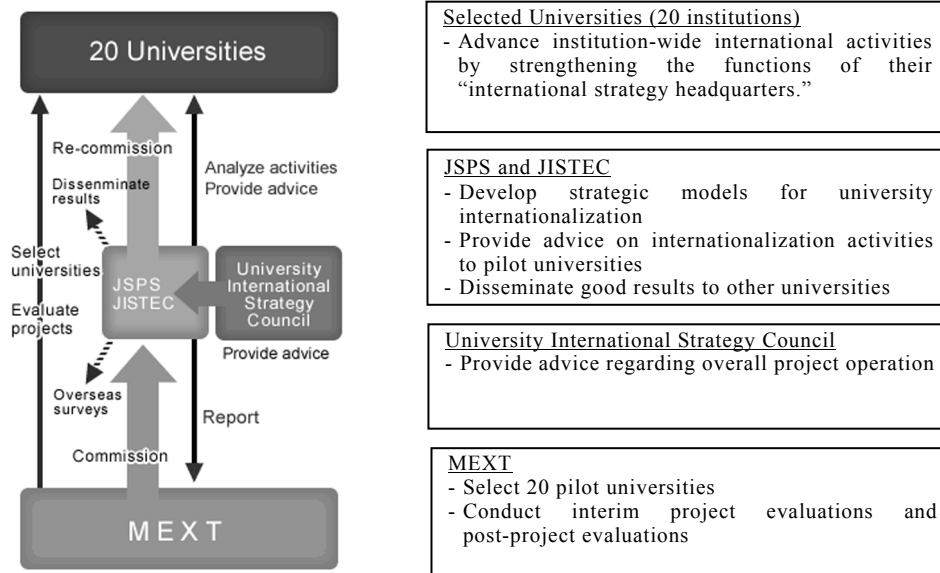
(3) Project duration:

5 years: FY 2005 to FY 2009

(4) Flowchart of the project:

Implementation is commissioned by MEXT to both the Japan Society for the Promotion of Science (JSPS) and the Japan International Science and Technology Exchange Center (JISTEC).³ JSPS and JISTEC re-commission specific initiatives to the selected institutions. (Each institution is funded at ¥10 million – ¥40 million per year.)

MEXT will conduct an interim evaluation after 3 years and a post project evaluation after the project comes to an end.



¹ For the sake of convenience, the Strategic Fund for Establishing International Headquarters in Universities will be referred to throughout this report as "SIH" or "the SIH Project".

² The Ministry of Education, Culture, Sports, Science and Technology will be referred to in this report by its common abbreviation, "MEXT".

³ The Japan Society for the Promotion of Science and the Japan International Science and Technology Exchange Center will be referred to in this report by their common abbreviations, "JSPS" and "JISTEC" respectively.

(5) List of pilot institutions

No.	Type	Institution Name	Name of International Strategy Headquarters
1	National Univ.	Hokkaido University	Hokkaido University Initiative for Sustainable Development
2	National Univ.	Tohoku University	Global Operations Centre
3	National Univ.	The University of Tokyo	Division for International Relations
4	National Univ.	Tokyo University of Foreign Studies	Office for International Academic Strategy (OFIAS)
5	National Univ.	Tokyo Institute of Technology	International Planning Office
6	National Univ.	Hitotsubashi University	International Strategy Headquarters
7	National Univ.	Niigata University	International Academic Support Office (IASO)
8	National Univ.	Nagoya University	International Exchange and Cooperation Headquarters
9	National Univ.	Kyoto University	The Organization for the Promotion of International Relations (OPIR)
10	National Univ.	Osaka University	International Affairs Board, Osaka University
11	National Univ.	Kobe University	Office for the Promotion of International Exchange, Kobe University (OPIE-KU)
12	National Univ.	Tottori University	Headquarters for Planning and Promoting International Strategies
13	National Univ.	Hiroshima University	International Strategy Head Office
14	National Univ.	Kyushu University	Organization for the Planning and Coordination of International Affairs
15	National Univ.	Nagasaki University	Center for International Collaborative Research, Nagasaki University (CICORN)
16	Prefectural Univ.	The University of Aizu	Center for Strategy of International Programs (CSIP)
17	Private Univ.	Keio University	Organization for Global Initiatives
18	Private Univ.	Tokai University, Hokkaido Tokai University, Kyushu Tokai University	Head Office of International Affairs, Tokai University (HIAT)
19	Private Univ.	Waseda University	Office of International Research Promotion (IRP)
20	Inter-University Research Institute	National Institutes of Natural Sciences	International Strategy Headquarters

(6) Role of JSPS

JSPS undertakes the role of consulting with the pilot institutions as needed and performing comprehensive analysis of the activities at the pilot institutions while seeking advice from the University International Strategy Council which is comprised of experts chaired by Mr. Tsutomu Kimura, President for the National Institution for

Academic Degrees and University Evaluation (NIAD-UE). JSPS extracts examples of best practice to develop models for university internationalization, and disseminates these outcomes to universities other than the 20 pilot institutions.

References:

- 1) Japan Society for the Promotion of Science (JSPS) (2006) “Daigaku no kokuaika – soshikigata / hasshingata no kokuai senryaku e – [University Internationalization – Moving to Organized, Pro-active Strategies]”. *Gakujutsu Geppo (Japanese Scientific Monthly)* 746.
- 2) Japan Society for the Promotion of Science (2006) “Daigaku kokuai senryaku honbu kyōka jigyo heisei 17nendo kōkai shimpojiumu daigaku no kokuai senryaku – senryakuteki / soshikiteki na torikumi o mezashite – [Universities’ International Strategies – Toward Strategic and Institutionally Organized Internationalization – Strategic Fund for Establishing International Headquarters in Universities FY 2005 Public Symposium]”. Online: http://www.u-kokusen.jp/program_org/pdf/h180413-5.pdf.